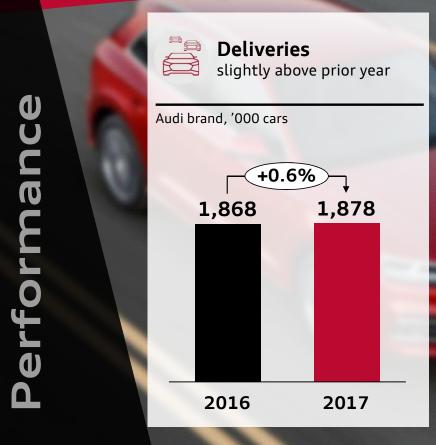
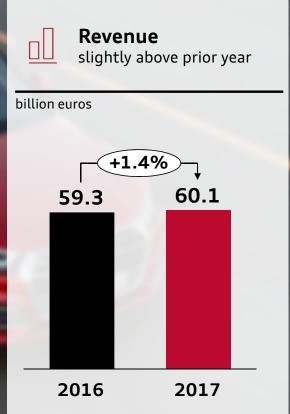
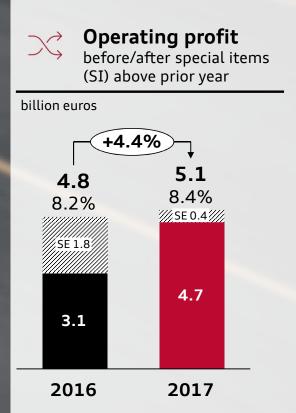


robust development in 2017



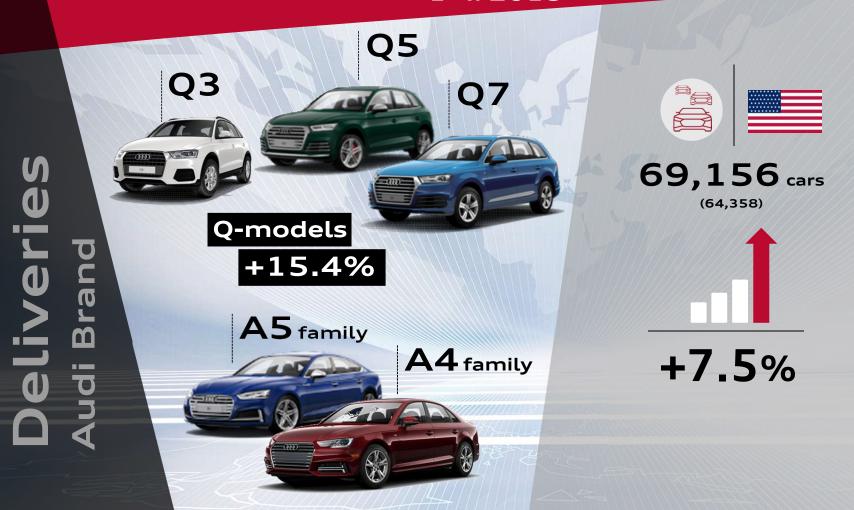








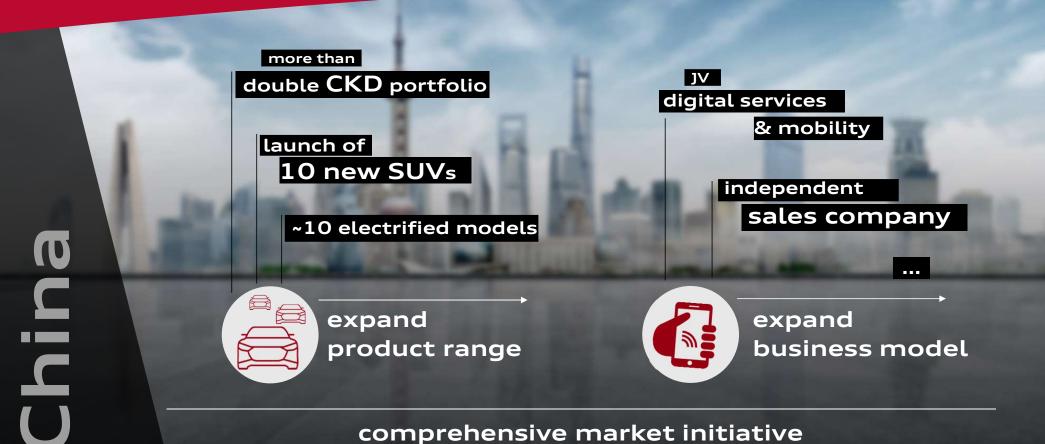
outperform US-market



growth by >33% in China 1-4/2018



1.2 million deliveries by 2023





exceptional situation in Western Europe 1-4/2018



successful start into the year Revenue Operating profit significantly above significantly above prior year prior year Luthens Gränd billion euros billion euros Rosenlui +6.5% +4.5% 15.3 14.4 1.2 *8.7%* 8.5% 1-3/2017 1-3/2018 1-3/2017 1-3/2018







new

O TO TO TO THE BEV-SUV Audi e-tron

regional SUV-ratio



additional Q-models



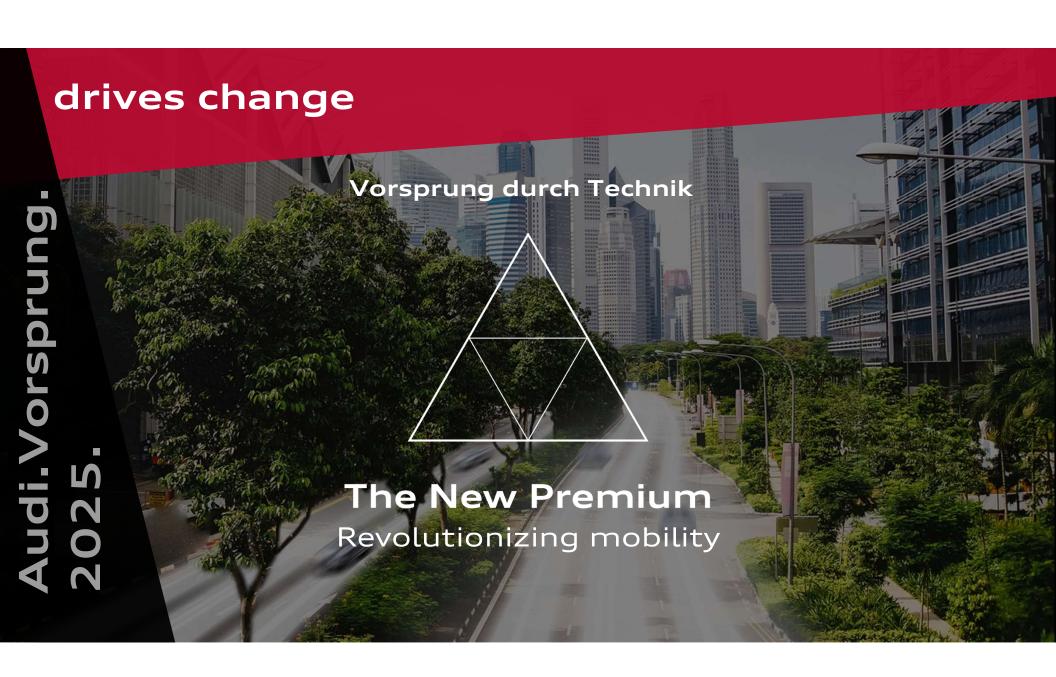


ten new Q-models (some of them BEV)

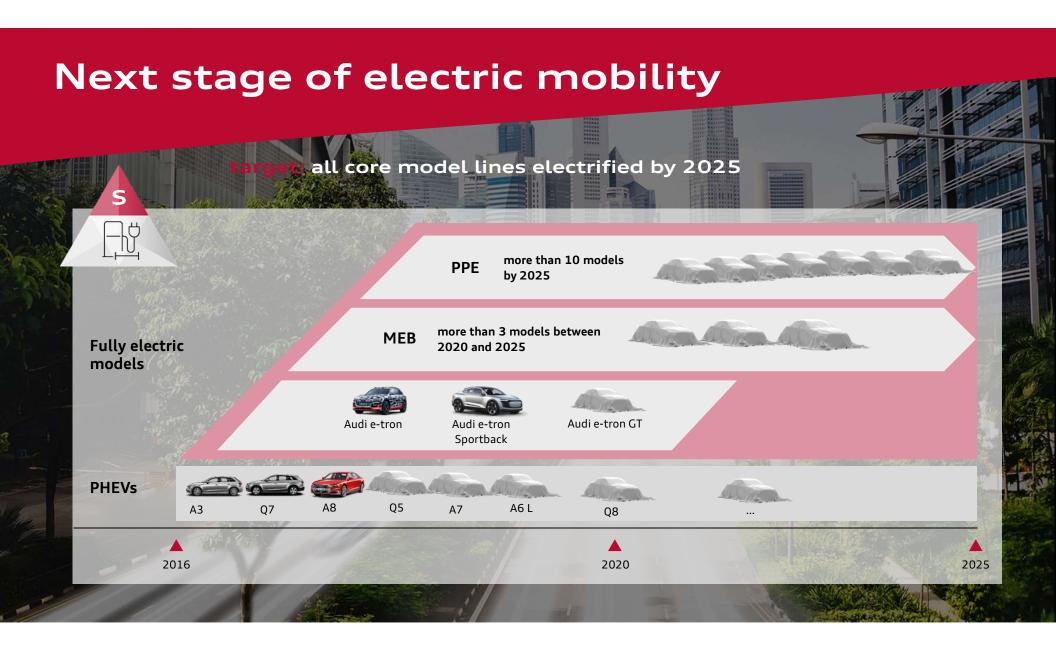




SUV-trend continues









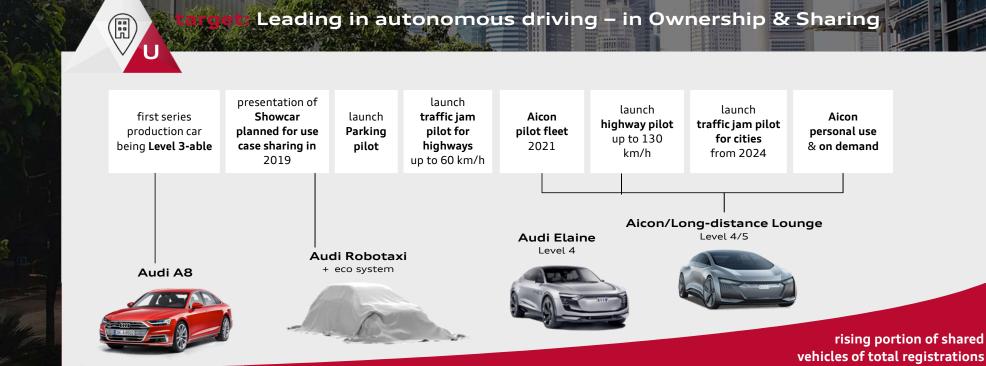


Digital experience of tomorrow € 1 bn. from new business models by 2025 > 90 % plus Connectivity rate **PIA** – Personal assistant myAudi ID / Personalization online Offene Diensteplattform (Android) In-Car Webshop Data based services Functions Audi connect key Function on demand Remote Repair and services Alexa Voice Assistant **Blockchain** Car CV myAudi App Swarm functions In-car Virtual Reality Audi Remote functions Audi VR Experience Technical One Digital Platform (ODP) Architecture (E³) Online capability enabler 2018 2015 2025

Safety and convenience

Mind set

Benchmark in autonomous mobility



today 2030



defines new premium

By 2025, Audi makes upfront expenditure of approx. €40bn. for digital, electric and autonomous mobility







One Digital **Platform**



e-tron/ **PHEV**



Aicon



E³-Architecture



MEB/PPE



Autonomous Driving



Digitizing Audi





Fuel cell



Pop.Up



Action and Transformation Plan



We plan to make upfront expenditure of approx. 40 billion euros for digital, electric and autonomous mobility by 2025.



We will secure a margin between 8 and 10% over the long term.



We will free up more than 10 billion euros in the 5 years to come.





Disclaimer

The presentations contain forward-looking statements and information on the business development of the Volkswagen Group. These statements may be spoken or written and can be recognized by terms such as "expects", "anticipates", "intends", "plans", "believes", "seeks", "estimates", "will" or words with similar meaning. These statements are based on assumptions relating to the development of the economies of individual countries, and in particular of the automotive industry, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press. These statements are based on assumptions, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press. These assumptions relate in particular to the development of the economies of individual countries and markets, the regulatory framework and the development of the automotive industry. Therefore the estimates given involve a degree of risk, and the actual developments may differ from those forecast. The Volkswagen Group currently faces additional risks and uncertainty related to pending claims and investigations of Volkswagen Group members in a number of jurisdictions in connection with findings of irregularities relating to exhaust emissions from diesel engines in certain Volkswagen Group vehicles. The degree to which the Volkswagen Group may be negatively affected by these ongoing claims and investigations remains uncertain.

Consequently, a negative impact relating to ongoing claims or investigations, any unexpected fall in demand or economic stagnation in our key sales markets, such as in Western Europe (and especially Germany) or in the USA, Brazil or China, will have a corresponding impact on the development of our business. The same applies in the event of a significant shift in current exchange rates in particular relative to the US dollar, sterling, yen, Brazilian real, Chinese renminbi and Czech koruna.

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